



STRATEGIC  
FINANCIAL  
CONSULTING

# CFO Call Series

## Fall Audit Readiness

November 19, 2021

**M | F | A**

C O M P A N I E S

# PRESENTORS



Kevin Sarney,  
CPA, leads  
Charles River CFO  
Life Sciences  
Practice.



Thomas Frisiello,  
CPA, is a Director  
at The MFA  
Companies.

# FALL AUDIT READINESS

## WHO

Who is evaluating readiness?

## WHY

The timing is now

## WHAT

Questions for review

# QUESTIONS

- Are financials reconciled
- Controls documented and tested
- Contracts accounted for properly
- Ready for tax season
- Private or explore public

# QUESTIONS

- Is the capitalization table up to date
- Stock-based compensation plans complete
- New 409a needed
- Stock-based compensation
- Equity instruments recorded
- Sufficient internal staff resources



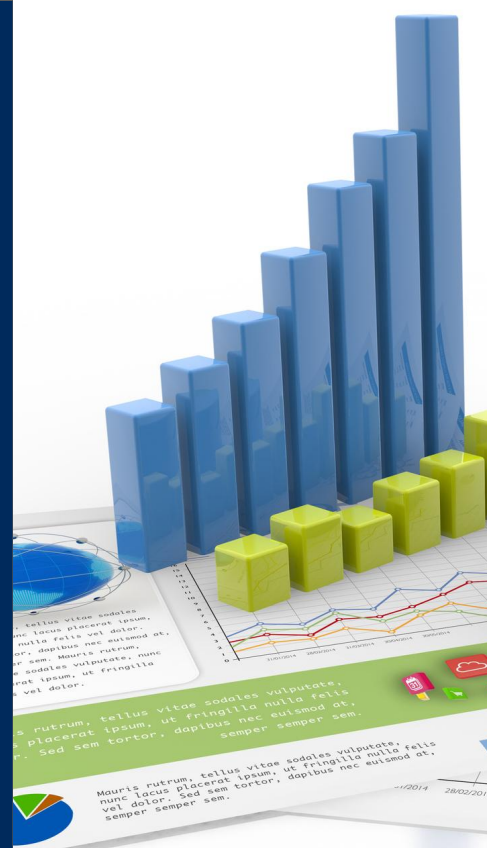
# WHAT TYPE OF AUDIT

- Different auditing standards
- AICPA vs. PCAOB
- The importance of independence



# TECHNICAL MEMOS

- Common technical memos
- Structure of memos
- Revenue recognition memo
- Equity memo



# CASH FORECASTING

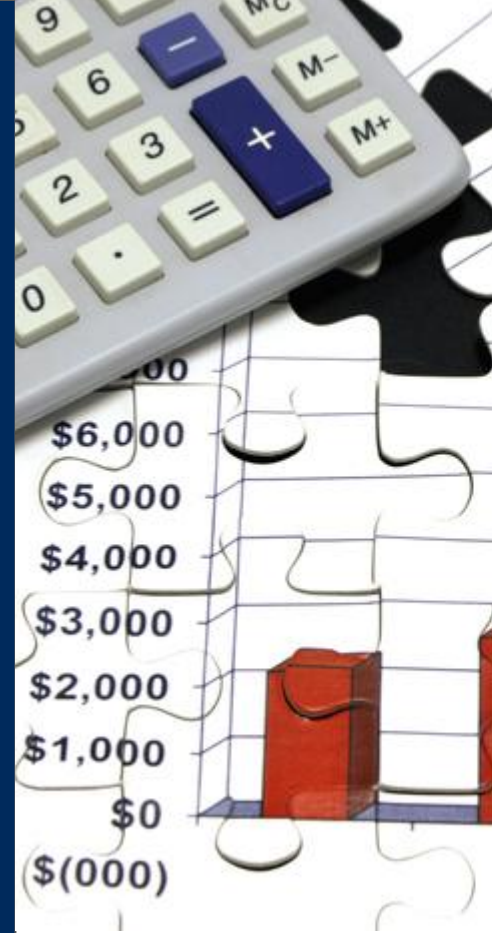
- Thinly capitalized position
- Cash runway requirements
- Importance of meaningful forecast





# FINANCIAL CONTROLS

- Those that affect a company's **operations**
- Those that affect a company's **compliance**
- Those that affect a company's **reporting**



# PERSONNEL AND RETENTION

- Short-term technical expertise needed
- Compensation benchmarking
- Fresh ideas for retention



# DISCUSSION





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We welcome the opportunity to  
discuss your fall audit readiness.

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